

Responsible Management Balance Sheet

Financial Capital	2019 (2Q)	2018 (2Q)	2017 (2Q)	2018 (3)	2017 (3)	2016 (3)
Revenue (M€) (1)	709	552	691	1,303	1,480	1,510
Significant financial support received from governments (€k)	-	928	3,307	-	4,882	12,031
Natural Capital	2019 (2Q)	2018 (2Q)	2017 (2Q)	2018	2017	2016
Energy						
Energy consumption (GJ) (primary, electrical, thermal)	10,574,730	8,242,592	5,980,091	24,579,329	24,853,762	33,692,874
Energy consumption intensity (GJ) / Sales	14.9	15.0	8.7	18.9	16.8	22.3
Emissions						
Direct emissions (t CO2eq)	308,811	307,872	326,166	738,458	652,332	1,044,098
Direct emissions from biomass (t CO2eq)	394,324	218,376	551,508	1,331,008	1,103,015	2,025,292
Indirect emissions (tCO2eq)	146,843	54,666	157,643	313,746	315,286	418,938
GHG emissions intensity (tCO2eq) / Sales (€k)	1.2	1.1	1.5	1.8	1.4	3.8
Water withdrawal						
Desalinated water produced (m3)	63,536,442	66,539,663	73,222,309	133,079,325	146,444,617	154,690,622
Seawater withdrawal (m3)	157,072,823	162,932,239	178,269,094	324,125,592	356,538,188	336,653,375
Water withdrawn from other sources (m3)	2,753,909	3,446,615	2,924,993	7,687,386	6,351,911	8,648,659
Waste						
Waste	25,248	51,848	16,932	93,462	45,474	41,645
Human capital	2019 (2Q)	2018 (2Q)	2017 (2Q)	2018	2017	2016
Job creation(%)	5.10	2.76	(18.69)	7.88	(21.97)	(31.10)
Total voluntary turnover (%)	4.79	3.45	4.35	7.69	8.69	18.22
Female staff members						
In senior management positions (%)	11.02	11.02	10.13	11.52	10.04	10.38
In middle management positions (%)	16.02	18.38	21.01	17.34	18.24	21.97
Training						
No. of hours of training, per employee	14.55	9.30	8.40	35.69	20.60	6.21
Work-Related Accident Rate (2)						
Frequency rate IFG	6.62	6.16	11.57	7.50	13.31	14.22
Frequency rate IFCB	3.00	2.44	5.19	3.20	0.12	0.23
Severity Rate	0.04	0.05	0.11	0.11	0.12	0.23
No. of fatal accidents	1	-	-	-	-	1
Social and Relationship Capital	2019 (2Q)	2018 (2Q)	2017 (2Q)	2018	2017	2016
Suppliers						
Purchases to local suppliers (%)	78.84	88.01	89.14	77.40	87.30	ND
Compliance	2019 (2Q)	2018 (2Q)	2017 (2Q)	2018	2017	2016
Analyses conducted to meet FCPA compliance	227	191	360	446	539	1,412

(1) Economic figures from de Consolidated Financial Statements.

(2) Own and outsourced staff.

(3) KPIs audited by an independent external auditor.