

03.1

Management
Balance Sheet



G4-DMA, G4-9, G4-EC1, G4-EC4, G4-EC8, G4-EC9, G4-LA1, G4-LA6, G4-LA9, G4-HR2, G4-HR10, G4-SO1, G4-SO4, G4-EN3, G4-EN8, G4-EN9, G4-EN10, G4-EN15, G4-EN16, G4-EN17, ID1, ID2, ID3, ID4

The Responsible Management Balance Sheet was devised in 2011 for the purpose of grouping together the CSR-related indicators which, due to their relevance, are critical for the company and for its stakeholders. Given their importance, the company carries out more exhaustive ongoing monitoring of such data in order to ensure higher reliability in information management and reporting. This scorecard is verified by an independent third party, and is published twice a year on the Abengoa website and in this report in order to provide information on the evolution of company performance to stakeholders.



The Responsible Management Balance Sheet comprises a selection of the most relevant CSR indicators

Economic dimension	2014	2013
Total revenue (€M)	7,151	7,356
Purchases from local suppliers	76 %	78 %
Payment to the Public Administration (k€)	237,427.5	168,602.2
Significant financial support received from governments (k€)	43,338.8	25,384.4
R&D and innovation		
Investment in R&D and innovation (M€)	597.8	426
R&D and innovation employees	882	781
Patents accumulated and applied for	312	261
R&D and innovation investment effort (R&D and innovation investment/revenues)*100% ⁽¹⁾	8.1	5.8
Environmental dimension		
Energy		
Energy consumption (GJ) (primary, electrical, thermic)	88,696,317	77,485,620
Energy consumption (GJ) / revenues ⁽¹⁾	12.0	10.5
Emissions		
Direct emissions (tCO _{2eq})	3,802,197	3,390,613
Direct emissions from biomass (tCO _{2eq})	3,445,101	2,999,670
Indirect emissions (tCO _{2eq})	747,378	822,691
Direct emissions (tCO _{2eq}) / revenues ⁽¹⁾	1.5	1.5
Water withdrawal		
Desalinated water produced (m ³)	72,381,117	–
Sea water withdrawal (m ³)	161,825,953	170,975,651
Water withdrawal from other sources (m ³)	39,423,280	26,347,289

Social dimension	2014	2013	
Employees			
Job creation ⁽²⁾	1.4 %	0.6 %	
Critical voluntary turnover	Voluntary turnover	6.9 %	4.0 %
	Critical voluntary turnover	0.9 %	0.7 %
Female employees	In management positions	10.9 %	12.8 %
	In middle management positions	21.8 %	23.1 %
Training (hours of training / number of employees)	63.7	47.9	
Absenteeism	2.3 %	2.7 %	
Work-related accidents	Frequency rate	14.2	15.4
	Severity rate	0.2	0.3
Suppliers			
Analysis of suppliers with respect to human rights, laboral practices and environmental risks	12,391	14,389	
Total of high-risk suppliers with respect to human rights, laboral practices and environmental risks that have been audited	8.4 %	9.6 %	
Communities			
Total investment in social action (€M) ⁽³⁾	9.5	9.1	
Countries in which Abengoa operates and has social engagement activities ⁽⁴⁾	17	23	
Volunteering hours	11,521	10,443	
Corruption			
Analysis carried out in accordance with the FCPA ⁽⁵⁾	5,806	4,139	
Employees trained in company anti-corruption policies	7,467	8,727	

(1) In order to calculate these ratios, aggregate revenues of Abengoa and Abengoa Yield (€ 7,356 M for 2013 and € 7,375 M for 2014) were taken into account.

(2) The ratio was calculated using the data on average employee headcount (27,181) in order to eliminate the seasonal component.

(3) Data for investment in social engagement in 2014 were calculated in accordance with LBG (London Benchmarking Group) methodology.

(4) The countries in which Abengoa operates and has social engagement activities were calculated in accordance with LBG methodology.

(5) Foreign Corrupt Practice Act (FCPA): North American law governing corrupt practices abroad. [\(+ info\)](#)