

# ABENGOA



.....

**2018 Results**  
Presentation

.....

February 27, 2019

## Forward Looking Statements

- This presentation contains forward-looking statements (within the meaning of the U.S. Private Securities Litigation Reform Act of 1995) and information relating to Abengoa that are based on the beliefs of its management as well as assumptions made and information currently available to Abengoa.
- Such statements reflect the current views of Abengoa with respect to future events and are subject to risks, uncertainties and assumptions about Abengoa and its subsidiaries and investments, including, among other things, the development of its business, trends in its operating industry, and future capital expenditures. In light of these risks, uncertainties and assumptions, the events or circumstances referred to in the forward-looking statements may not occur. None of the future projections, expectations, estimates or prospects in this presentation should be taken as forecasts or promises nor should they be taken as implying any indication, assurance or guarantee that the assumptions on which such future projections, expectations, estimates or prospects have been prepared are correct or exhaustive or, in the case of the assumptions, fully stated in the presentation.
- Many factors could cause the actual results, performance or achievements of Abengoa to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others: changes in general economic, political, governmental and business conditions globally and in the countries in which Abengoa does business; changes in interest rates; changes in inflation rates; changes in prices; decreases in government expenditure budgets and reductions in government subsidies; changes to national and international laws and policies that support renewable energy sources; inability to improve competitiveness of Abengoa's renewable energy services and products; decline in public acceptance of renewable energy sources; legal challenges to regulations, subsidies and incentives that support renewable energy sources; extensive governmental regulation in a number of different jurisdictions, including stringent environmental regulation; Abengoa's substantial capital expenditure and research and development requirements; management of exposure to credit, interest rate, exchange rate and commodity price risks; the termination or revocation of Abengoa's operations conducted pursuant to concessions; reliance on third-party contractors and suppliers; acquisitions or investments in joint ventures with third parties; divestment of assets or projects; changes or deviations in Abengoa's viability plan; ongoing and future legal proceedings; unexpected adjustments and cancellations of Abengoa's backlog of unfilled orders; inability to obtain new sites and expand existing ones; failure to maintain safe work environments; effects of catastrophes, natural disasters, adverse weather conditions, unexpected geological or other physical conditions, or criminal or terrorist acts at one or more of Abengoa's plants; insufficient insurance coverage and increases in insurance cost; loss of senior management and key personnel; unauthorized use of Abengoa's intellectual property and claims of infringement by Abengoa of others intellectual property; Abengoa's substantial indebtedness; Abengoa's ability to generate cash to service its indebtedness; changes in business strategy; and various other factors indicated in the "Risk Factors" section of Abengoa's Equity Prospectus filed with the *Comisión Nacional del Mercado de Valores* (Spanish stock market regulator, "CNMV") on March 30, 2017. The risk factors and other key factors that Abengoa has indicated in its past and future filings and reports, including those with the CNMV and the U.S. Securities and Exchange Commission, could adversely affect Abengoa's business and financial performance.
- Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, expected or targeted.
- Abengoa does not intend, and does not assume any obligations, to update these forward-looking statements.
- This presentation includes certain non-IFRS financial measures which have not been subject to a financial audit for any period.
- The information and opinion, contained in this presentation are provided as at the date of this presentation and are subject to verification, completion and change without notice.

# Agenda

1 2018 Highlights

2 Financial Review

3 Conclusion



# 1 | 2018 Highlights

---

# Abengoa improves profitability, increases bookings to €1.5 billion and completes the sale of Atlantica Yield in 2018



- Continued improvements of Health and Safety indicators with a Lost Time Injury Rate (LTIR) of 3.2 (4.6 in 2017)
- EBITDA of €188 million registered in 2018 mainly due to improved profitability in certain projects, continued reductions in general expenses, and reduction of restructuring costs in comparison to 2017
- €1.5 billion in new bookings in 2018. Engineering and construction backlog stands at €1.8 billion as of December 31, 2018 in comparison to €1.4 billion in 2017.
- Revenues reached €1.3 billion in 2018 compared to €1.5 billion in 2017 due to delay in start of new projects booked in late 2017 and early 2018
- Sale of remaining stake in Atlantica Yield successfully completed in Q4. Amortization of \$510 million of New Money debt completed in March 2018 and further reduction of \$285 million completed in November 2018.
- Restructuring process currently underway. Company expects to sign Restructuring Agreement and launch accession process on March 1st. Shareholder Meeting called for March 28<sup>th</sup>. Restructuring expected to finalize by end of March.
- Next steps – finalize restructuring process and complete long-term financing and sale of A3T project

**1,062 and 1,299 days** without fatal accidents among Abengoa personnel and its subcontractors' personnel, respectively

**Working towards the goal of zero accidents**

**ABENGOA**

**Contractors**



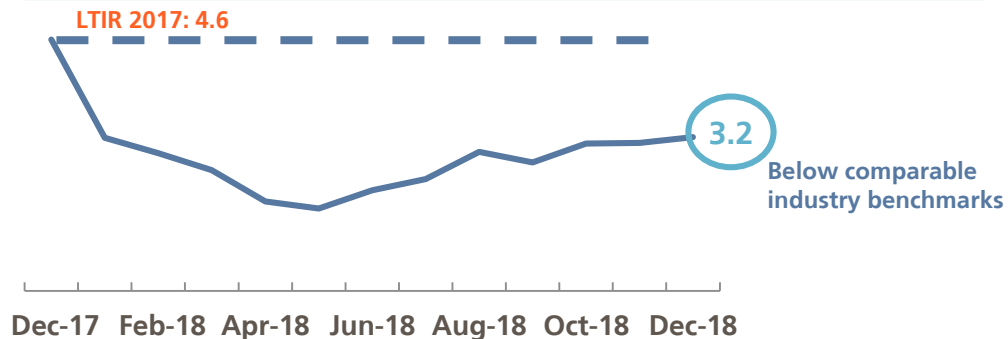
**Lost Time Injury Rate (LTIR)<sup>1</sup>** 3.2

**Total Recordable Incident Rate (TRIR)<sup>2</sup>** 7.5

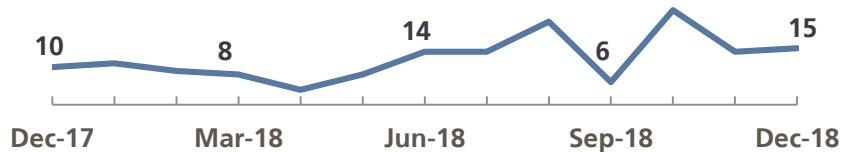
**Severity Rate (SR)<sup>3</sup>** 0.07

1. LTIR = (N° Accidents with leave / N° hours worked) \* 1,000,000  
 2. TRIR = (N° Accidents with&without leave / N° hours worked)\* 1,000,000  
 3. SR = (N° absent days / N° hours worked)\* 1,000  
 Note: figures as of December 31, 2018.

**Lost Time Injury Rate – 2018**



**Accidents with leave**





## 2 | Financial Review

---

## Key Consolidated Figures

## Continued improvement of operating profitability.

(€ million)

	FY 2018	FY 2017	Y-o-Y Change
<b>Revenues</b>	<b>1,303</b>	<b>1,480</b>	<b>(12)%</b>
<b>EBITDA</b>	<b>188<sup>(1)</sup></b>	<b>127<sup>(1)</sup></b>	<b>48%</b>
<b>EBITDA margin</b>	<b>14%</b>	<b>9%</b>	<b>n.a.</b>
<b>EBIT</b>	<b>148</b>	<b>(278)</b>	<b>n.a.</b>
<b>Net Income</b>	<b>(1,498)</b>	<b>4,278</b>	<b>n.a.</b>
	<b>FY 2018</b>	<b>FY 2017</b>	<b>Y-o-Y Change</b>
<b>Financial Debt</b>	<b>5,656</b>	<b>5,475</b>	<b>3%</b>
	<b>FY 2018</b>	<b>FY 2017</b>	<b>Y-o-Y Change</b>
<b>Bookings</b>	<b>1,507</b>	<b>1,395</b>	<b>8%</b>
<b>Backlog</b>	<b>1,775</b>	<b>1,424</b>	<b>25%</b>

1. Includes non-recurring costs related to restructuring advisors for a total of 28 million euros and 52 million euros for 2018 and 2017, respectively
2. Out of which, €929 million correspond to companies that are held for sale.

### Financial

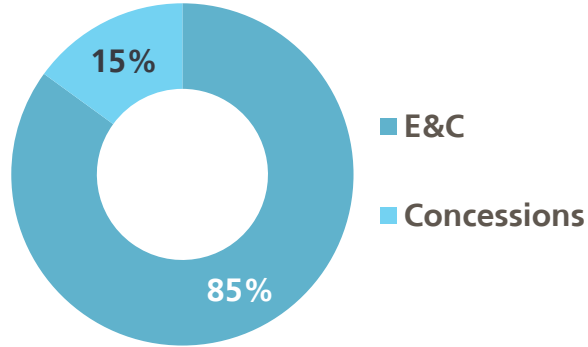
- **Revenues of €1.3 billion**, lower than 2017 due to completion of projects and delay in the start of more recent projects
- **EBITDA of €188 million**, a large increase mostly due to improved profitability in certain projects, continued reduction of general expenses and reduction of restructuring costs
- **Operating profit** of €148 million, an increase due to higher Ebitda and fewer asset impairments in comparison to 2017
- **Net Income of €(1.5) billion** mainly affected by the effect (-€1 billion) of including the NM2 and OM debt at settlement value (vs fair value), partially offset by the sale of Atlantica Yield
- **Financial debt of €5.7<sup>(2)</sup> billion** to be **further reduced** by the proceeds of the sale of A3T and by completing the proposed financial restructuring
- **Bookings of €1.5 billion** including part of the world's largest solar complex in Dubai (DEWA) and Saudi Arabia's largest reverse desalination plant (Rabigh)
- **Total project backlog of €1.8 billion**

### Business

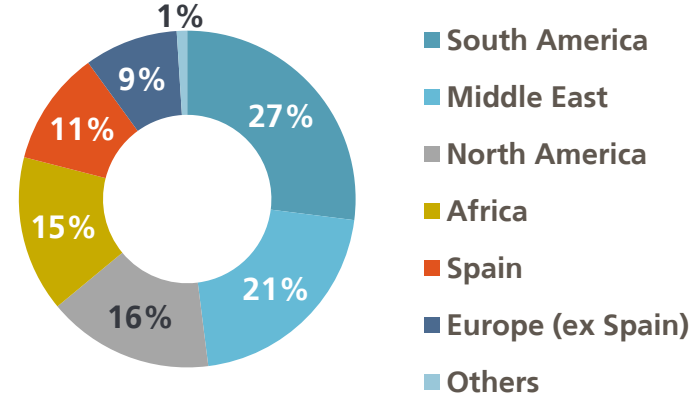


**Revenues** lower than 2017 due to certain projects coming to an end in South Africa, Latin America, and Middle East





## Revenue by Segment







## Revenue by Geography

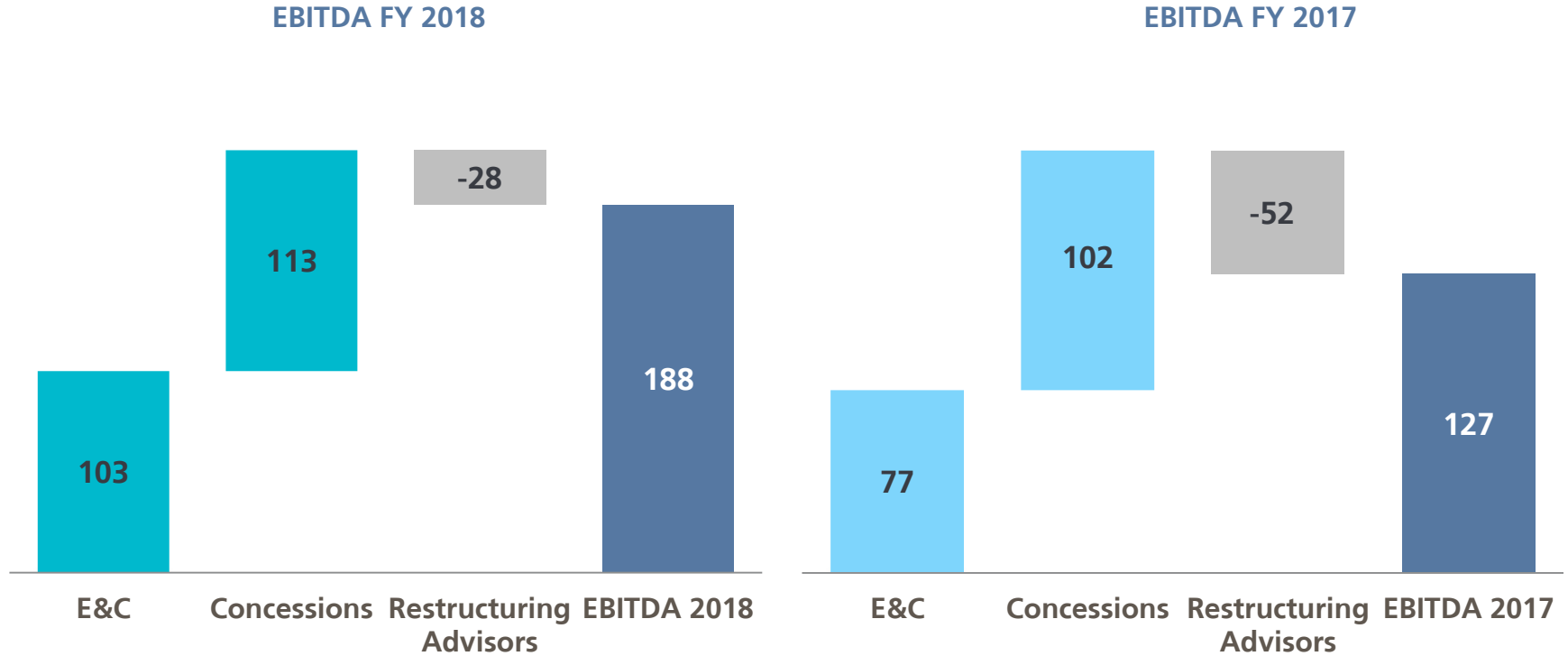


## ➤ Main projects in execution

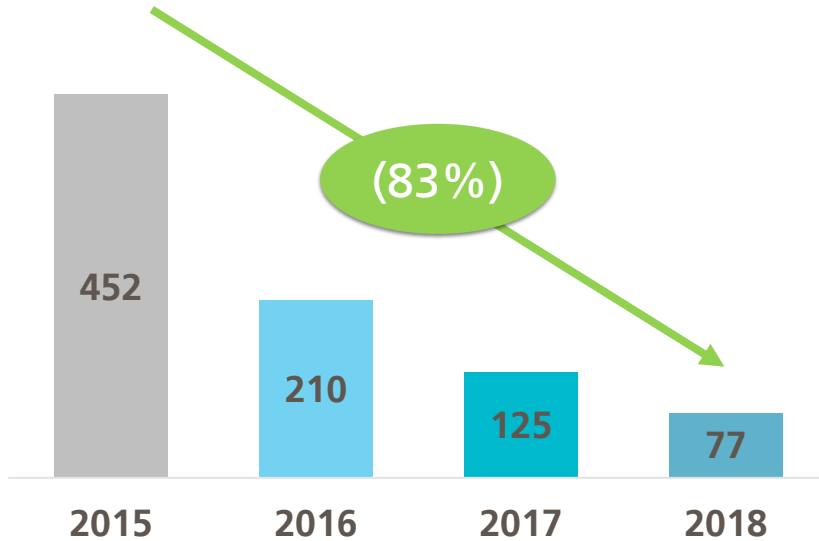
-  Waad Al Shamal (Saudi Arabia)
-  Cerro Dominador (Chile)
-  Network Rail (UK)
-  O&M Solar Plants (Spain)

-  Shuaibah (Saudi Arabia)
-  Mar del Plata (Argentina)
-  A3T (Mexico)
-  Fulcrum (USA)

Figures in € million



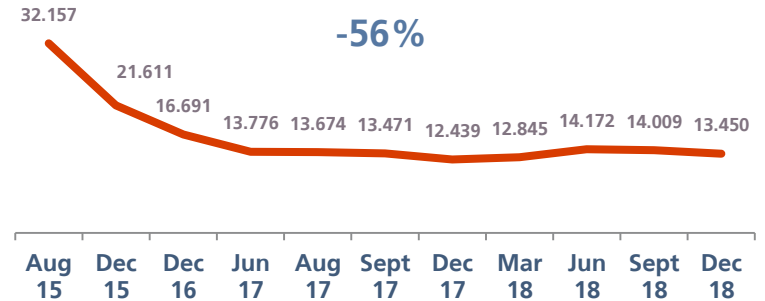
## Overhead Costs (€m)



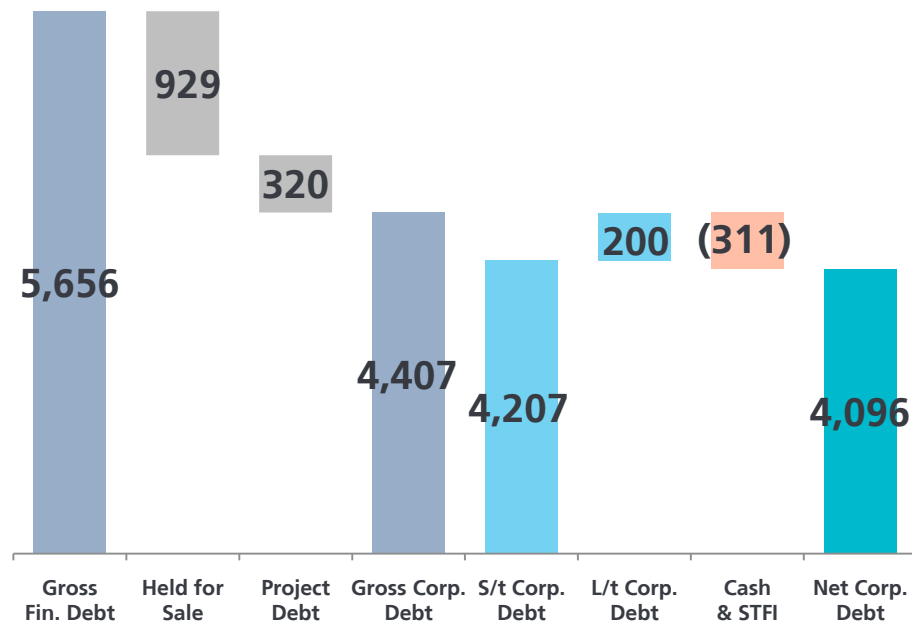
## Main Drivers

- **Lighter structure:** accommodating organizational structure to the actual level of activity
- Increased **operational efficiencies**
- Reductions done in a **socially responsible manner**

## Personnel

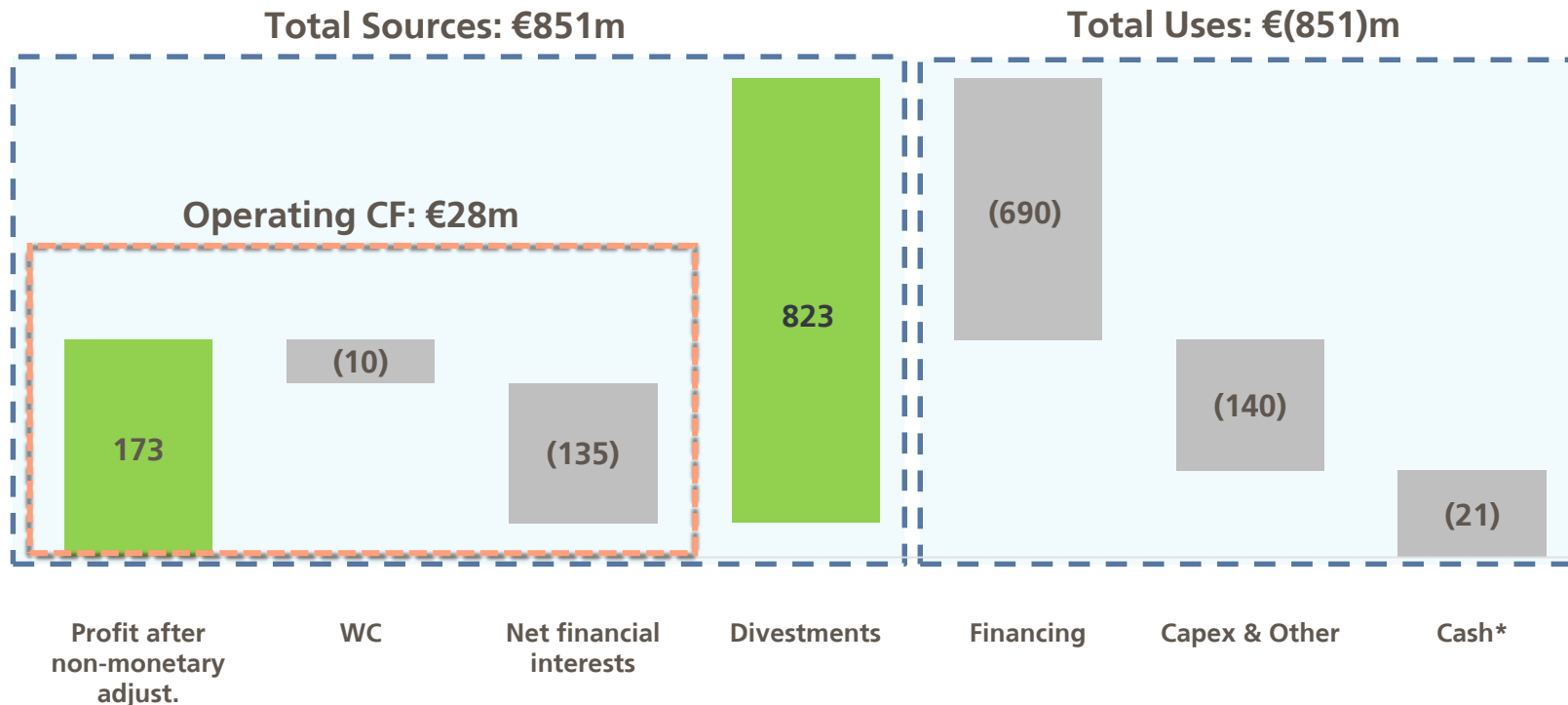


Financial Debt as of December 31, 2018  
(€ million)



- Abengoa's liabilities include **€929 million of financial debt corresponding to companies classified as held for sale** (mainly transmission lines and bioenergy in Brazil) and **€320 million of project debt**
- Gross corporate debt** affected in 2018 by recognizing New Money 2 and Old Money debt at settlement value (vs fair value) and sale of complete stake in Atlantica Yield
- New Money 2 and Old Money debt** registered as short-term due to technical default being reached at signing of Lock-up Agreement, in accordance with accounting principles
- Abengoa currently manages **approximately €839 million of total outstanding bonding lines** that support its commercial activity
- The Company is currently working on **increasing the bonding lines by €140 million**, within the context of the proposed financial restructuring

Sources & Uses as of December 31, 2018  
(€ million)







Note – CF net of discontinued operations

\* - Positive cash generated

**Abengoa** has been awarded in 2018 new projects for a total value of **€1.5 billion including part of the world's largest solar complex located in Dubai and Saudi Arabia's largest reverse osmosis desalination plant**

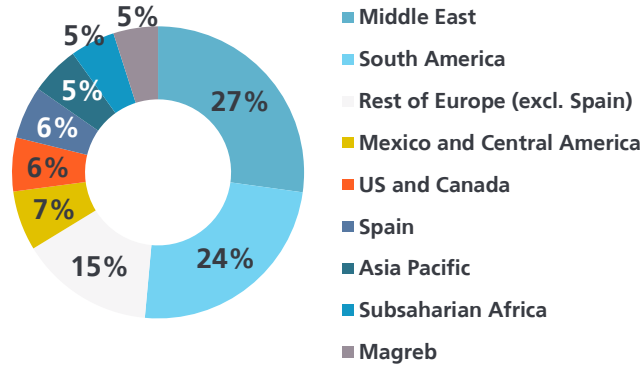
### Main projects awarded in 2018

	<b>Codelco Humos Negros</b>	Chile	Electromechanical construction and assembly project for the National Copper Corporation of Chile (Codelco)
	<b>Centro Comercial Palmas Altas</b>	Spain	Electrotechnical installations for a 100.000 m <sup>2</sup> shopping center
	<b>Shougang Hierro Peru Expansion</b>	Peru	Engineering and construction works for an iron mine in Peru
	<b>Minera Teck Quebrada Blanca S.A.</b>	Chile	Construction of medium and low voltage facilities for mining company, including substation and transmission lines
	<b>Mohammed bin Rashid Al Maktoum Solar Park (DEWA)</b>	Dubai, UAE	World's largest solar complex. Design, construction and commissioning of CSP solar technology and solar field of 3 x 200 MW CSP plants
	<b>Rabigh</b>	Saudi Arabia	Saudi Arabia's largest reverse osmosis desalination project, in Rabigh, with total capacity of over 600,000 m <sup>3</sup> per day of sea water
	<b>O&amp;M Contracts</b>	Several	Operation and maintenance services for solar, water, and transmission projects in Spain, Africa (Morocco, Algeria, South Africa), South America (Chile, Peru, Uruguay, Brazil) and India

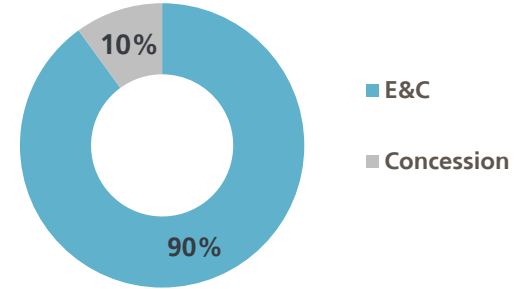
**Abengoa** will leverage on its pipeline to continue building up its project backlog

- Abengoa currently has a pipeline of **identified projects** that amounts to **€28 billion** <sup>(1)</sup>
- Identified projects **in line with the new strategic guidelines**:
  - Majority of third-party EPC projects
  - Increasing weighting of smaller projects

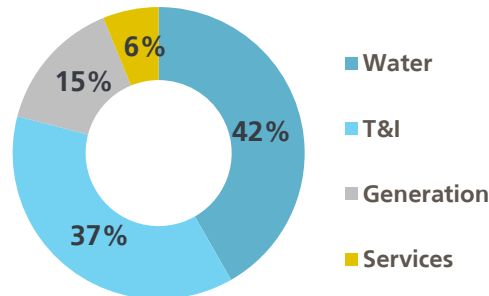
Pipeline by Region



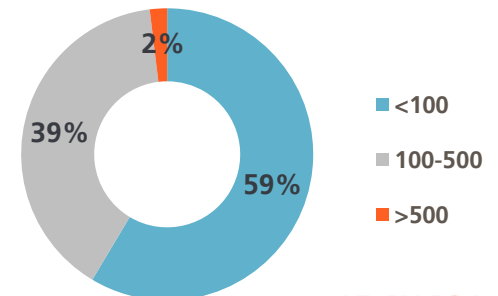
Pipeline by Project Type



Pipeline by Segment



Pipeline by Project Size  
Millions of €



(1) Pipeline as of December 31, 2018



## Sale of 16.5% stake



- **Sale completed in November 2018**
- Price of \$20.90 per share <sup>(1)</sup>
- Net proceeds of approximately **\$285 million utilized to amortize NM1 debt** in November 2018

(1) Gross price paid by Algonquin. Net proceeds were subject to certain deductions.

## AAGES Joint Venture

- **Footprint:** Open offices in Colombia, Perú, Canada and Spain.
- **ATN3:** Work in progress. Financial closing expected in early Q3 2019.
- **Reached an agreement with Algonquin** to be involved in development activities for projects in USA and Canada.
- **Starting greenfield developments in Spain** for renewable generation (wind and solar).
- **International Tenders:** Bids under analysis for \$1.5B-\$2B total capex in Q1-Q2 2019.
- **Very active in M&A in Latam** with the aim to acquire brownfield developments to accelerate its pipeline.
- **Maintains target to invest 150-200M\$/year** of equity by 2020.



## Other Assets pledged to the new financing

### Cogeneration Mexico ("A3T")

- Construction of asset completed. Began operation in late December 2018
- **Over 80% of the total capacity under signed PPA agreements**
  - Final negotiations for PPAs to increase to ~90% contracted capacity
- **Preliminary due diligence** from project finance providers started
- **All remaining funds in Escrow released** in December 2018

Bioenergy USA	1G & 2G bioethanol	✓
Bioenergy Europe	1G bioethanol	✓
AB San Roque	Biodiesel	✓
Brazil T&D	3,532 Km in operation sold to TPG	✓
Norte III	924 MW combined cycle in Mexico	✓
Real Estate	Various assets	✓
Accra	60,000 m <sup>3</sup> /day in Ghana	✓
ATN 3	320 Km transmission line in Peru	✓
Bioenergy Brazil	1G bioethanol	
Xina	100 MW CSP – trough in South Africa	
SPP1	150 MW hybrid CC+CSP in Algeria	
Ténès	200,000 m <sup>3</sup> /day in Algeria	
Chennai	100,000 m <sup>3</sup> /day in India	
Brazil T&D	6,218 Km under construction in Brazil	
Hospital Manaus	300-bed hospital in Brazil	<b>ABENGOA</b>



# 3 Conclusion

---

## Conclusion

**2018** marked by increased profitability and reduction in overhead costs

- 
- Recovery of business activity, with approximately €1.5 billion of new projects awarded in 2018
  - Strong increase in profitability, with EBITDA of €188 million registered in 2018. Revenues reached €1.3 billion, a reduction in comparison to 2017 due to the completion of certain projects, as well as the delay in the start of projects contracted at the end of 2017 and the beginning of 2018.
  - Continued improvements in overhead costs in a socially responsible manner, down 83% in comparison to 2015
  - Full divestment of Atlantica Yield completed, with the related paydown of debt in November 2018.
  - Restructuring process currently underway. Company expects to sign Restructuring Agreement and launch accession process on March 1st. Shareholder Meeting called for March 28<sup>th</sup>. Restructuring expected to finalize by end of March.
  - Next steps – finalize restructuring process and complete long-term financing and sale of A3T project



Appendix



**Financial** debt with improved maturity profile

Figures in € million	FY 2018	Maturity
Corporate Financial Debt		
New Money 1	368	2021 <sup>(1)</sup>
New Money 2	261	2021 <sup>(2)</sup>
Old Money	2,714	2022 / 2023 <sup>(2)</sup>
Loan - Centro Tecnológico Palmas Altas	77	Short-term. Secured debt under negotiation with financial entities
Restructured Mexican debt	217	Registered in short-term <sup>(3)</sup>
Overdue confirming	15	Short term
Guarantees	85	Short term
Derivatives	21	Short term
Other corporate debt	649	449 million short-term, 200 million long-term
<b>Total Corporate Financial Debt</b>	<b>4,407</b>	
Project Finance	320	95 million long-term, 225 million short-term
Debt from companies held for sale	929	Short term
<b>Total Financial Debt</b>	<b>5,656</b>	

(1) Accounted for as short-term debt as expectation is to repay in 2019

(2) Accounted for as short-term debt at settlement value due to technical default reached when signing Lock-up Agreement with creditors in accordance with applicable accounting standards

(3) Currently in negotiations with lenders in Mexico

## Results by Segment

(Figures in € million)	Revenues			EBITDA		
	2018	2017	Δ%	2018	2017	Δ%
Engineering and Construction	1,112	1,317	(16)%	103	77	34%
Concession-type Infrastructure	191	163	17%	113	102	11%
<b>Total</b>	<b>1,303</b>	<b>1,480</b>	<b>(12)%</b>	<b>216</b>	<b>179</b>	<b>21%</b>
<b>One off restructuring expenses (advisors)</b>				<b>(28)</b>	<b>(52)</b>	
<b>Total</b>	<b>1,303</b>	<b>1,480</b>	<b>(12)%</b>	<b>188</b>	<b>127</b>	<b>48%</b>

## Operating Activities

## Investing Activities

## Financing Activities

Figures in €million	2018	2017
Profit/loss for the period from continuing operations	(1,435)	4,580
Non-monetary adjustments & others	1,608	(4,662)
<b>Profit for the period adjusted by non monetary adjustments</b>	<b>173</b>	<b>(82)</b>
Variations in working capital	(10)	(23)
Net interests & tax paid	(147)	(82)
Discontinued operations	12	46
<b>A. Cash generated from operations</b>	<b>28</b>	<b>(141)</b>
Other investments/divestments	899	68
Total capex invested	(161)	(161)
Discontinued operations	(55)	36
<b>B. Cash used in investing activities</b>	<b>683</b>	<b>(57)</b>
Other disposals & repayments	(774)	122
Discontinued operations	84	11
<b>C. Net cash from financing activities</b>	<b>(690)</b>	<b>133</b>
<b>Net Increase / (Decrease) of cash &amp; equivalents</b>	<b>21</b>	<b>(64)</b>
Cash beginning of the year	196	278
Translation differences, held for sale	(12)	(18)
<b>Cash end of the year</b>	<b>205</b>	<b>196</b>

# ABENGOA

.....

## 2018 Results Presentation

February 27, 2019

.....

# Thank you

